Corporate Summary

For nearly four decades, public- and private-sector clients worldwide have selected Hill International (NYSE:HIL) as construction consultants on their most complex projects. Each of our clients has unique needs and goals, yet they choose Hill because they need experts who can prevent problems, minimize risks and eliminate surprises – they need a firm they can trust who will deliver results. Meeting our clients’ diverse needs in managing construction risk and exceeding their highest expectations is our goal at Hill. We accomplish this objective by providing a broad range of project management, construction claims and consulting services that support our clients during every phase of a project, from concept through completion.

With 3,800 professionals in 100 offices worldwide, Hill has the experience and the expertise to help our clients deliver their projects on time, within budget and with the highest quality possible.

Worldwide Offices

U.S. and Canada
Atlanta, GA
Austin, TX
Bensalem, PA
Boston, MA
Broadview Heights, OH
Columbus, OH
Dallas, TX
Danbury, CT
Fredericksburg, VA
Granite Bay, CA
Houston, TX
Irvine, CA
Jacksonville, FL
Las Vegas, NV
Lemont Furnace, PA
Los Angeles, CA
Marlton, NJ
Miami, FL
Montgomeryville, PA
New Orleans, LA
New York, NY
Ontario, CA
Orlando, FL
Phoenix, AZ
Pittsburgh, PA
Portland, OR
San Diego, CA
San Francisco, CA
Seattle, WA
Spokane, WA
Tampa, FL
Toronto, Canada
Vancouver, Canada
Washington, DC
Latin America and the Caribbean
Mexico City, Mexico
Rio de Janeiro, Brazil
Santiago, Chile
São Paulo, Brazil
Trinidad & Tobago
Europe
Ankara, Turkey
Athens, Greece
Baku, Azerbaijan
Barcelona, Spain
Belgrade, Serbia
Birmingham, UK
Brussels, Belgium
Bucharest, Romania
Budapest, Hungary
Dubai, UAE
Jeddah, Saudi Arabia
Kabul, Afghanistan
Kallak, Saudi Arabia
Manama, Bahrain
Muscat, Oman
Riyadh, Saudi Arabia
Shang, Kuwait
North Africa
Casablanca, Morocco
Tripoli, Libya
Middle East
Abu Dhabi, UAE
Aqaba, Jordan
Baghdad, Iraq
Doha, Qatar
Istanbul, Turkey
Leeds, UK
London, UK
Madrid, Spain
Miami, Florida
Monaco
Paris, France
Riga, Latvia
Trencin, Slovakia
Waraw, Poland
Winchester, UK
Asia
Beijing, China
Bangkok, Thailand
Hong Kong, China
Kochi, India
Kuala Lumpur, Malaysia
Shanghai, China
Singapore
Australia
Brisbane, Australia
Perth, Australia
Sydney, Australia
Dubai, UAE
Jeddah, Saudi Arabia
Kabul, Afghanistan
Kallak, Saudi Arabia
Manama, Bahrain
Muscat, Oman
Riyadh, Saudi Arabia
Shang, Kuwait
North Africa
Casablanca, Morocco
Tripoli, Libya
Middle East
Abu Dhabi, UAE
Aqaba, Jordan
Baghdad, Iraq
Doha, Qatar
Istanbul, Turkey
Leeds, UK
London, UK
Madrid, Spain
Miami, Florida
Monaco
Paris, France
Riga, Latvia
Trencin, Slovakia
Waraw, Poland
Winchester, UK
Asia
Beijing, China
Bangkok, Thailand
Hong Kong, China
Kochi, India
Kuala Lumpur, Malaysia
Shanghai, China
Singapore
Australia
Brisbane, Australia
Perth, Australia
Sydney, Australia
Corporate Headquarters
300 Lippincott Centre
Melton, NJ 08053
856-810-6200
www.hillintl.com
Independent Accountants
Eisenson & Heller, LLP
251-279-6600
Stock Transfer Agent
American Stock Transfer & Trust Co.
59 Maiden Lane
New York, NY 10038
212-936-5100

Corporate Information

Board of Directors
Irvin E. Richter
Chairman and CEO
Hill International, Inc.
David L. Richter
President and COO
Hill International, Inc.
Camillo S. Andrews
Associate Dean
Rutgers University
Brian W. Clymer
Former Senior Vice President
Prudential Financial, Inc.
William J. Doyle
Former Chairman and COO
Paulson & Schoemaker, Inc.
Alan S. Feltheimer
Chairman
Feltheimer & Eichen LLP
Steven M. Kramer
President
Syntegra, LLC

Executive Officers
Irvin E. Richter
Chairman and CEO
David L. Richter
President and COO
Thomas J. Spearing III
President, Project Management Group
(Americas)
Raouf S. Ghali
President, Project Management Group
(International)
Frederic Z. Sameliers
President, Construction Claims Group
John Faneelli III
Senior Vice President and Chief Financial Officer
Ronald F. Emma
Senior Vice President and Chief Administrative Officer
Catherine H. Emma
Senior Vice President and Chief Information Officer
Shawn L. Pressley
Senior Vice President and Chief Financial Officer

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New York, NY 10038
212-936-5100

Annual Meeting
Hill’s Annual Meeting of Stockholders will be held on Wednesday, June 5, 2013 at 10:00 AM, ET at Hill’s Corporate Headquarters, 300 Lippincott Centre, Marlton, N.J.

Investor Relations
The Equity Group Inc.
800 Third Avenue
New York, NY 10022
212-311-3660

Annual Meeting
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Certain statements contained herein may be considered “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, and it is our intent that any such statements be protected by the safe harbor created thereby. Except for historical information, the matters set forth herein, including, but not limited to, any projections of revenue, earnings or other financial items; any statements concerning our plans, strategies and objectives for future operations; and any statements regarding future economic conditions or performance, are forward-looking statements. These forward-looking statements are based on our current expectations, estimates and assumptions and are subject to certain risks and uncertainties. Although we believe that the expectations, estimates and assumptions reflected in our forward-looking statements are reasonable, actual results could differ materially from those projected or assumed in any of our forward-looking statements. These forward-looking statements are based on our current expectations, estimates and assumptions and are subject to various risks and uncertainties. These forward-looking statements are based on our current expectations, estimates and assumptions and are subject to various risks and uncertainties. These forward-looking statements are based on our current expectations, estimates and assumptions and are subject to various risks and uncertainties. These forward-looking statements are based on our current expectations, estimates and assumptions and are subject to various risks and uncertainties. These forward-looking statements are based on our current expectations, estimates and assumptions and are subject to various risks and uncertainties.

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To Our Fellow Stockholders:

There has never been a greater disconnect between Hill International’s short-term past and its long-term future than in 2012. First, the bad news. We not only failed to recover from our ($6.0 million) net loss in 2011, but our net loss actually worsened to ($28.2 million) in 2012. This was primarily due to a significant increase in our interest expense to $18.2 million as well as $23.1 million in non-cash charges that we incurred during the year, as both our EBITDA and operating profit improved significantly in 2012 over the prior year. Nevertheless, we still lost money for the second year in a row.

Now, the good news. We are confident that this trend will not continue and that our company will return to profitability in 2013. This confidence results from the fact that our business is fundamentally strong and getting stronger.

Hill International’s mission is to be the very best professional services firm in the world helping our clients minimize the risks inherent in the construction process.
We generated record consulting fees of $418 million last year, up 5%, and we expect that in 2013 our consulting fees will grow by 20%-25% organically to approximately $500-$520 million.

This anticipated growth, which will be our strongest since the global recession began five years ago, is a direct result of the success we had in 2012 winning new business. We achieved net bookings last year of $546 million, by far the best sales year in the history of our company. This sales success drove both our total and twelve-month backlogs at the end of the year to record highs, at $923 million and $382 million, respectively.

And so far in 2013 we continue to be successful in attracting new clients and new projects throughout the world, where our global presence, depth of experience and outstanding professionals have created one of the very best professional services firms in the global construction industry.

2012 Financial Results

Hill’s total revenue was down 4% to $480.8 million last year, but our consulting fee revenue (the more important metric) increased 5% over the prior year to a record $417.6 million.

Our recent growth was recognized once again by The Zweig Letter, which ranked Hill on its “Hot Firm 2012” list as the 28th fastest-growing firm in the construction industry in the U.S. and Canada over the past four years. We have now made that distinguished list a remarkable ten times in the past eleven years.

With the growth in our consulting fees together with an aggressive focus on managing our overhead costs, Hill achieved EBITDA of $15.8 million last year, up 48% from the prior year. Operating profit for 2012 was $5.2 million compared to an operating loss of ($3.9 million) in 2011. Despite this improvement, our net loss worsened, for the reasons discussed above. Hill’s net loss for 2012 was ($28.2 million), or ($0.73) per diluted share, compared to a net loss of ($6.0 million), or ($0.16) per diluted share, during 2011.

Hill’s Project Management Group delivered an impressive performance last year. Total revenue was down 4% to $372.3 million due to lower reimbursable expenses, but consulting fee revenue was up 7% to a record $312.2 million. Operating profit in 2012 for the Projects Group was $23.3 million, up a strong 30% from 2011.

The performance of Hill’s Construction Claims Group was not quite as good, but it still delivered a solid year. Total revenue and consulting fees for the Claims Group were both down 3% last year, to $108.5 million and $105.4, respectively. But that was following record amounts for both in 2011. The bottom line for Claims, however, did not hold up quite as well, with operating profit down 15% in 2012 to $8.1 million.

Debt Restructuring

Our financial situation last year continued to be negatively impacted by our debt situation. The primary cause of our high debt was the recent civil war in Libya that led to the end of the Qaddafi regime. Hill has outstanding accounts receivable of approximately $59 million owed as a result of our work managing higher education projects throughout the country. When the Libyan conflict began in February 2011, our payments were stopped, we completely suspended our operations there and we demobilized all of our professionals from the country.

As a result of the situation in Libya, borrowings under our $100 million senior credit facility grew substantially to make up for these delayed payments. Also, given this
increased level of debt and the decreased profitability from our operations, Hill was in default of several of the financial covenants contained in our senior credit agreement throughout much of 2011 and 2012. Delays in collecting our Libyan receivables and our need as a growing company for working capital, however, made continuation of this situation untenable.

In October 2012, we were successful in raising $75 million of new debt in the form of a four-year second lien term loan. Nearly half of the net proceeds of that loan, or $35 million, was used to permanently pay down our senior facility, from $100 million down to $65 million. The other half remained as working capital available to fund Hill’s accelerating growth.

We are more than aware that our company continues to be overleveraged as a result of this transaction. Please be assured that it is our top priority to deleverage the company’s balance sheet and improve our capital structure so that we are not at undue risk and our interest expense does not continue to be an excessive drag on our otherwise improving earnings.

**Focus on New Business Development**

At risk of repeating ourselves, in 2012 we had the most successful year in the history of our company with regard to our business development efforts. Last year, Hill was awarded work on some of the largest and most complex construction projects and programs in the world. These include construction of the new Doha Metro Green Line in Qatar, construction of Rising Sun Taipei City in China, expansion of Muscat International Airport in Oman, renovation of the United Nations Office Complex in Geneva and construction of the new Midfield Terminal Complex at Abu Dhabi International Airport. These and some of the other exciting new projects we won last year are profiled on subsequent pages of this Annual Report.

As a result of these and other recent wins, we remain very optimistic about our financial performance going forward. We began 2013 with record backlog of $923 million, which is a reflection of our successful focus on growing our client base and expanding into new geographic markets. We will continue, as always, to make new business development one of Hill's highest priorities.

**2013 and Beyond**

Since the beginning of the new millennium, Hill International has been one of the most successful firms in the global construction industry. From 2000 through 2012, we grew our annual consulting fees from $30 million to nearly $420 million, fourteen-fold growth. We grew our employee base from 300 professionals mostly in the U.S. to 3,800 professionals in 100 offices in 35 countries around the globe. We have won nearly 70 awards for excellence in managing our clients’ construction projects (9 of them just last year alone!). And we took Hill from a small, private, family-owned firm to a global public company listed on the New York Stock Exchange.

Unfortunately, Hill found itself last year in an improving yet still difficult global economic environment. Despite achieving record consulting fees, we lost money for the second year in a row with an increasing amount of debt weighing down both our balance sheet and our net earnings. As a result, Hill’s common stock performance in 2012 continued to disappoint, down nearly 29% for the year (versus 16% gains for both the S&P 500 and the Russell 2000). We remain confident, however, that our company is on the right track and that if we continue to perform successfully for our clients and continue to manage our own financial affairs well that the bottom line performance of Hill will improve substantially and the stock market will price our common stock accordingly.

We and the rest of our management team remain focused on the right issues: maximizing our revenue growth, minimizing our overhead costs, and continuing to exceed our clients’ expectations in every way possible.

We thank you, especially following a challenging year like 2012, for your investment in our company and your trust and confidence in our board of directors, our management team and our outstanding professionals around the world. We will continue to work hard in 2013 and beyond to reward that investment and to ensure that Hill International excels in its mission: to be the very best professional services firm in the world helping our clients minimize the risks inherent in the construction process.

Irvin E. Richter  
Chairman and  
Chief Executive Officer

David L. Richter  
President and  
Chief Operating Officer
Over the years, Hill has delivered strong consulting fee and backlog growth. Successful global growth comes with certain financial risks, uncertainties and challenges and 2012 was a prime example. We are proud of our accomplishments in dealing with these challenges and we are looking forward to a successful 2013 and beyond. The following are some highlights of Hill’s financial performance in 2012 and over the past five years.

2012 CONSULTING FEES

**Financial Highlights**

John Fanelli III
Senior Vice President and Chief Financial Officer

Ronald F. Emma
Senior Vice President and Chief Accounting Officer
### FIVE-YEAR SELECTED INCOME STATEMENT DATA

*(in thousands, except per share amounts)*

<table>
<thead>
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</thead>
<tbody>
<tr>
<td>Total revenue</td>
<td>$480,781</td>
<td>$501,456</td>
<td>$451,758</td>
<td>$421,782</td>
<td>$380,482</td>
</tr>
<tr>
<td>Consulting fee revenue</td>
<td>$417,598</td>
<td>$399,254</td>
<td>$382,099</td>
<td>$364,010</td>
<td>$333,882</td>
</tr>
<tr>
<td>Gross profit</td>
<td>$178,026</td>
<td>$171,263</td>
<td>$168,750</td>
<td>$154,958</td>
<td>$150,397</td>
</tr>
<tr>
<td>Selling, general, and administrative expenses</td>
<td>$172,779</td>
<td>$175,312</td>
<td>$151,634</td>
<td>$136,683</td>
<td>$131,857</td>
</tr>
<tr>
<td>Equity in earnings of affiliates</td>
<td>-</td>
<td>$(190)</td>
<td>$(1,503)</td>
<td>$(8,222)</td>
<td>$(3,658)</td>
</tr>
<tr>
<td>EBITDA</td>
<td>$15,805</td>
<td>$10,699</td>
<td>$27,842</td>
<td>$33,127</td>
<td>$27,556</td>
</tr>
<tr>
<td>Operating profit (loss)</td>
<td>$5,247</td>
<td>$(3,859)</td>
<td>$18,619</td>
<td>$26,497</td>
<td>$22,198</td>
</tr>
<tr>
<td>Net earnings (loss) attributable to Hill International, Inc.</td>
<td>$(28,217)</td>
<td>$(6,017)</td>
<td>$14,216</td>
<td>$19,470</td>
<td>$17,651</td>
</tr>
<tr>
<td>Basic earnings (loss) per common share</td>
<td>$(0.73)</td>
<td>$(0.16)</td>
<td>0.36</td>
<td>0.49</td>
<td>0.43</td>
</tr>
<tr>
<td>Basic weighted average common shares outstanding</td>
<td>38,500</td>
<td>38,414</td>
<td>39,258</td>
<td>39,659</td>
<td>40,809</td>
</tr>
<tr>
<td>Diluted earnings (loss) per common share</td>
<td>$(0.73)</td>
<td>$(0.16)</td>
<td>0.36</td>
<td>0.49</td>
<td>0.43</td>
</tr>
<tr>
<td>Diluted weighted average common shares outstanding</td>
<td>38,500</td>
<td>38,414</td>
<td>39,824</td>
<td>40,124</td>
<td>41,148</td>
</tr>
</tbody>
</table>

### FIVE-YEAR SELECTED BALANCE SHEET DATA

*(in thousands)*

<table>
<thead>
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</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$16,716</td>
<td>$17,924</td>
<td>$39,406</td>
<td>$30,923</td>
<td>$20,430</td>
</tr>
<tr>
<td>Accounts receivables, net</td>
<td>$211,176</td>
<td>$197,906</td>
<td>$180,856</td>
<td>$130,900</td>
<td>$118,124</td>
</tr>
<tr>
<td>Current assets</td>
<td>$257,270</td>
<td>$231,833</td>
<td>$237,466</td>
<td>$183,602</td>
<td>$161,492</td>
</tr>
<tr>
<td>Total assets</td>
<td>$421,673</td>
<td>$407,512</td>
<td>$370,851</td>
<td>$291,539</td>
<td>$254,041</td>
</tr>
<tr>
<td>Current liabilities</td>
<td>$150,135</td>
<td>$108,800</td>
<td>$104,465</td>
<td>$82,657</td>
<td>$80,563</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>$280,570</td>
<td>$235,118</td>
<td>$202,755</td>
<td>$131,899</td>
<td>$115,025</td>
</tr>
<tr>
<td>Total equity</td>
<td>$141,103</td>
<td>$172,394</td>
<td>$168,096</td>
<td>$159,640</td>
<td>$139,016</td>
</tr>
</tbody>
</table>

### Graphs

- **Net Earnings** in millions
- **Total Equity** in millions
- **Total Backlog** in millions
- **Professionals** at December 31
Saudi Hospital Construction Program, Saudi Arabia

Hill is providing program management services to the Saudi Ministry of Health during the design and construction of two medical cities and ten hospitals. King Faisal Medical City (pictured below) in the southern province will have a 1,350-bed capacity and Prince Mohammed bin Abdulaziz Medical City in the northern province will have 1,000 beds. The ten hospitals will add an additional 2,600 beds throughout the Kingdom.
Construction is one of the world’s most difficult and challenging endeavors, and big projects carry big risks. Even one mistake in any of the thousands of different tasks on a project can mean big problems and result in serious schedule delays and cost overruns. With the financial stakes so high, it is critical that every step of the project be managed carefully. Hill International is one of the premier firms in the world helping our clients manage their projects and programs more effectively, so that they are finished on time, within budget and with as few claims as possible.

Whether the project is a high-speed rail line or a high-rise office building, we provide our clients with a full-spectrum of services, including program management, project management, construction management, project management oversight, troubled project turnaround, staff augmentation, project labor agreement consulting, and estimating and cost management services.

Having participated in over 10,000 project assignments with a total construction value of over $500 billion, Hill has managed all phases of the construction process, from concept through completion. Engineering News-Record magazine recently ranked Hill as the 8th largest construction management firm and the 10th largest program management firm in the United States.

We are currently managing some of the largest and most complex projects and programs in the world, including construction of the new Grand Egyptian Museum in Giza, extension of the Metro Gold Line in Los Angeles, construction of the Trump Towers Rio development in Rio de Janeiro, reconstruction of the World Trade Center in New York City, and construction of the Baku Flame Towers in Azerbaijan. Our portfolio of successful projects becomes larger and more impressive each year, as you can see from the projects on the following pages that Hill was selected to manage in 2012.
The United Nations Office Complex in Geneva is the center of multi-lateral international diplomacy. The complex serves primarily as a conference center, consisting of approximately 34 conference rooms and 2,800 offices housing 4,000 staff. Hill is providing program management services during the planning phase of the complex’s renovation. The construction phase is anticipated to start in 2015 and be completed by 2023.

“When the Pennsylvania Department of Transportation began the process to secure the services of a Construction Manager, Hill International was chosen as the best qualified and I now understand why. The [I-476 project] was within the schedule and budget determined by Hill before the start of construction. Hill’s on-site representatives should be commended for their dedication and outstanding service to PennDOT especially given the demands of managing these challenging infrastructure projects.”

J. Thomas Cushman, Jr., PE
Vice President
AECOM
Doha Metro Green Line, Doha, Qatar
Qatar Railways Company selected Hill as project manager for the Green Line, one of four lines of the new Doha Metro transit system. The project involves construction of a 21.5-kilometer (13.3-mile) track starting from Mushaireb Station and moving north through Al Diwan and then west.

Forum Al Djazair, Al Djazair, Algeria
The Forum Al Djazair development in Algeria, on which Hill is acting as project manager, features four 22-story residential towers, waterfront apartments, retail outlets, three office towers, luxury villas and entertainment facilities.

Abdulla Ahmed Mohammed
Vice President of Infrastructure Development
Bahrain Airport Company

"The Hill team brought to the project its wealth of experience, skills and knowledge. The commitment and the professionalism displayed by the entire team during the duration of the project are commendable."

Abdulla Ahmed Mohammed
Vice President of Infrastructure Development
Bahrain Airport Company

"Hill's expertise in understanding the Design-Build process helped the GSA team to successfully scope, prepare solicitation documents, evaluate the proposals and [Hill's assistance to] GSA in the management of the work has been immensely valuable. They have proven time and again their collaborative approach to project management and problem-solving, all while keeping the owner's interest foremost."

Michael J. Nuemberger, PE, LEED GA
Senior Project Manager
U.S. General Services Administration
Los Angeles Metro Program Management, Los Angeles, CA

Measure R passed in 2008 providing the Los Angeles County Metropolitan Transportation Authority (Metro) with a potential $40 billion in revenue over a 30-year period. Hill is providing program management support services in support of Metro’s entire capital program.

New Jersey Turnpike Facilities Improvement Program, Woodbridge, NJ

Hill is program manager overseeing all phases of final design and construction for the $350 million Facilities Improvement Program of the New Jersey Turnpike Authority (NJTA). Hill is also assisting the NJTA in the management, oversight, coordination and reporting of activities for the duration of the program.

Sirius Sincrotron Light Source, São Paulo, Brazil

Hill is providing engineering and design management services during development of the R$400 million ($198 million) Sirius Sincrotron Light Source, a specialized scientific research instrument used to gather information about the structural and chemical properties of materials at the molecular level.

“We are pleased to express our sincere thanks as appreciation to your efforts and excellent performance in the management of these critical and important projects for Al Ain City and for the Emirate of Abu Dhabi, where your management of the project succeeded in overcoming many obstacles and challenges. In addition, you succeeded in creating an atmosphere that motivated innovation, created professional teamwork distinguished with high professional ethics, and established one teamwork concept that proved its ability and capability to perform the works in an accurate and efficient manner.”

Eng. Abdullah Hamdan Al Amri
Head of Internal Roads and Infrastructure Department
Al Ain City Municipality
Washington Monument, Washington, DC
Hill is providing construction management services to the National Park Service in connection with repairs to the Washington Monument which was damaged in 2011 from a 5.8-magnitude earthquake. The Monument, built in honor of George Washington, is shaped like an Egyptian obelisk and stands 555 feet, 5 1/8 inches tall. Construction of the Monument was completed in 1884. Until completion of the Eiffel Tower in 1889, the Monument was the tallest structure in the world.

Pennsylvania Turnpike Reconstruction, Pittsburgh, PA
The Pennsylvania Turnpike Commission retained Hill to provide construction management and inspection services in connection with reconstruction of the Pennsylvania Turnpike between mileposts 39 and 48 in Allegheny County. Reconstruction of this section is anticipated to cost approximately $205 million.

Al Bayaa Teaching Hospital, Baghdad, Iraq
Hill is providing design management and construction management services on behalf of the Iraq Ministry of Higher Education and Scientific Research for this new 600-bed, $210 million teaching hospital in Baghdad.

“I want to let you know how pleased I am with the help I’ve gotten from Hill. Your team... has been great to work with. The group has been what I had hoped: a good, all-purpose owner’s representative. Hill has been able to help us in a number of ways: with scheduling, estimating, contractor sourcing, administering the bid process, construction management, evaluating project delivery methods, and even locating project finance. Every individual I have worked with has been first-rate.”

Bill Brockenborough
General Manager
Bloom Energy Corp.
Anaheim Rapid Connection, Anaheim, CA
Hill is project manager for the Anaheim Rapid Connection (ARC), a high-capacity transportation system which will provide convenient transfers to Metrolink, Amtrak, bus rapid transit, local bus and future high-speed train services at the Anaheim Regional Transportation Intermodal Center (ARTIC). The approximately 3.5-mile, $319 million system will connect ARTIC, the Anaheim Convention Center, the Platinum Triangle and The Anaheim Resort.

SRCSD Advanced Wastewater Treatment Program, Sacramento, CA
The Sacramento Regional County Sanitation District (SRCSD) provides regional wastewater conveyance and treatment services to residential, industrial and commercial customers throughout Sacramento County and the surrounding region. Hill is a member of the program management team overseeing the first phase of SRCSD’s $2 billion Advanced Wastewater Treatment Program.

Porto Arabia Towers, Doha, Qatar
Porto Arabia Towers, located on Pearl Island in Qatar, is a mixed-use development featuring both residential and commercial properties. Hill is construction manager for four of the ten towers that are being built as part of the development. Each 20-story tower has a built-up area of about 33,000 square meters (355,000 square feet).

“Hill has managed a number of complex renovation projects at cultural institutions for DDC and we had confidence in their expertise in government projects and their proven ability to deliver high-profile projects successfully. As Construction Manager, Hill’s approach to controlling the project and delivering innovative and feasible solutions to challenges has been integral to guiding the [Bronx Zoo Lion House] project to a successful completion.”

David J. Burney, FAIA
Commissioner
New York City Department of Design and Construction

“Our project would not have been as successful without Hill’s support and outstanding work. The exemplary coordination skills of [the Hill] team were able to balance the Museum’s priorities and get the construction work done.”

Susan Henshaw Jones
Director
Museum of the City of New York
Muscat International Airport, Muscat, Oman

Hill is providing consulting engineering services for the multi-billion-dollar expansion and modernization of Muscat International Airport, the largest airport in Oman. The project includes a new terminal that will have a capacity of 12 million passengers annually. Hill is also overseeing the expansion of Salalah Airport, the second largest airport in Oman.

“I cannot say enough good things about the Hill team. They are always professional and are performing an outstanding job in the field.”

Anthony Teti
Contracting Officer
U.S. General Services Administration

“We wish to thank Hill International for your excellent efforts in completing the [Doha Intercontinental Hotel] project. In particular we would like to express our appreciation to [the Hill] team whose hard work and capability ensured that the project was completed to our satisfaction and under budget.”

Mohamad Al Afifi
Senior Executive Manager, Real Estate Department
Qatar Islamic Bank
North Las Vegas City Hall, North Las Vegas, NV

The new North Las Vegas City Hall is an energy-efficient structure that is built to meet LEED Gold standards, reducing energy costs by more than $500,000 annually. Hill provided project scheduling and claims consulting services during construction of the $142 million project.
Even the most carefully planned construction project can encounter problems, including claims and other disputes. How those claims are handled, however, can be the difference between success and failure. Since our founding in 1976, Hill International has been a world leader in providing construction claims services to our clients (owners, contractors, subcontractors, architects, engineers, law firms, insurance and surety companies, commercial and investment banks and others) on some of the largest and most complex projects and programs in the world.

Our approach to claims resolution is broad-based and relies on the participation of Hill’s multi-disciplined staff of engineers, architects, project and construction managers, cost and damages experts, scheduling and delay experts, legal specialists, contract administrators, accountants and other claims specialists. Such a range of expertise is essential in analyzing the complex liability, causation and damage components of a claim. Hill’s claims experts conduct detailed analyses of the claims, break them down event-by-event and issue-by-issue, to help facilitate evaluation and resolution.

Hill’s array of services includes claims analysis, litigation support, cost and damages assessment, delay and disruption analysis, expert witness testimony, lender advisory services, risk assessments, construction assurance services, adjudication and the Project Neutral®.

Over the past four decades, Hill has participated in over 50,000 disputes valued in excess of $100 billion. Today, we are the largest construction claims practice with the most experience and the greatest depth of resources and capabilities in the world. The following are just a few of the major claims and consulting assignments that Hill was selected for in 2012.
Congress Parkway Bridge, Chicago, IL
The Congress Parkway Bridge, originally built in 1956, extends over the south branch of the Chicago River. Hill is providing consulting services during renovation of the bridge, which includes rehabilitating the existing bridge structurally, electrically and mechanically.

Dublin International Airport, Dublin, Ireland
Terminal 2 at Dublin International Airport is a new passenger terminal which increases the airport’s capacity to up to 35 million passengers annually. Hill provided construction consulting and contractual advice during construction of the €720 million ($940 million) facility.

STAR Apartments, Los Angeles, CA
Designed by Michael Maltzan, this 95,000-square-foot building will be the first modularly-constructed, multi-unit residential building in Los Angeles. Hill is providing scheduling services in connection with the project.

“[Hill’s] presentation at mediation was carefully crafted, credible and skillfully delivered. [Hill’s] performance inspired confidence in our client and clearly carried great weight with a highly experienced construction mediator.”

Robert G. Campbell, Esq.
Senior Counsel
Cox, Castle & Nicholson LLP
Hill's dedication to our needs, and the services they have provided have greatly increased our ability to plan and direct some of the most complex projects in a successful manner. No matter how large or small Hill's scope of services, they have consistently exceeded our expectations with regard to professionalism and value. Their strategic and partnering approach to successful construction management and project controls has enabled our staff to better understand inherent project risks and to put in place workable solutions before those risks impact either time or costs for our projects. With the ability to draw upon both Construction Management and Construction Claims professionals and resources throughout the world, Hill International has the experience and expertise to accomplish and ensure their client's needs are satisfied.

Vijay Daniel
Senior Project Manager
The Whiting-Turner Contracting Co.

**Orlando VA Medical Center, Orlando, FL**
The new Orlando Veterans Administration (VA) Medical Center is located on a 65-acre campus in central Florida. The 1.2-million-square-foot medical facility has a large multi-specialty outpatient clinic, 134 inpatient beds, 120 community living center beds, a 60-bed domiciliary as well as administrative and support areas. Hill is providing cost consulting services in connection with the project.

**I-15 Rehabilitation, San Bernardino, Riverside, and San Diego Counties, CA**
Interstate 15 is a 287-mile highway through San Bernardino, Riverside and San Diego counties. Hill is providing the California Department of Transportation with project consulting and claims resolution services during rehabilitation of the highway, which is a major connector between Southern California and Las Vegas.

**Haramain High-Speed Rail, Makkah and Madinah, Saudi Arabia**
The Haramain High-Speed Rail line is a 449-kilometer (279-mile) inter-city rail system that will link the two holy cities of Makkah and Madinah in Saudi Arabia. The stations comprise three-story concourses with three platforms, two car parks, a fire station, a helipad and a mosque. Hill is providing commercial, contractual and claims support services on the project.
WestConnex, Sydney, Australia
WestConnex is a 33-kilometre (20-mile) urban motorway linking Sydney’s west with its two main international gateways, Sydney Airport and Port Botany. Hill is currently providing program advisory and management services to the Sydney Motorways Project Office for the business case development phase of this A$10-billion ($10-billion), ten-year project.

SR-309 Reconstruction, Philadelphia, PA
State Route 309 is a major highway which runs for 134 miles through Pennsylvania connecting Philadelphia and its northern suburbs to Allentown, Hazleton and Wilkes-Barre. Hill is providing PennDOT with schedule and cost analysis services on section 101 of the reconstruction project.

BMW Brilliance Greenfield Plant, Tiexi, Shenyang, China
Hill provided contract and claims management services for BMW’s Brilliance Greenfield Plant, which consists of the expansion of an existing production facility for passenger cars as well as all related infrastructure works.

“[Hill’s] ability to quickly and accurately identify and explain the technical issues that became the primary subjects of the litigation was very important to the successful outcome obtained by our client in the case. [Hill’s] testimony...at the hearing was outstanding and contributed substantially to our client’s success.”

Marcia G. Madsen, Esq.
Partner
Mayer Brown LLP
Medupi Power Station, Limpopo Province, South Africa

Medupi Power Station is a coal-fired power plant comprised of six units with total installed capacity of 4,800 megawatts. Upon completion, it will be the largest dry-cooled, coal-fired power station in the world. Hill is providing commercial services on this multi-billion dollar project on behalf of Eskom, South Africa’s public electricity provider.

Arrow Energy CSG/LNG Program, Brisbane, Australia

Arrow Energy is in the early stages of developing an integrated Coal Seam Gas/Liquefied Natural Gas (CSG/LNG) Program comprising upstream, midstream, and downstream projects. Hill is providing a range of consulting services for the CSG/LNG Program including work breakdown development, schedule development and risk analysis.

Pancevo Refinery, Novi Sad, Serbia

Hill provided construction consulting and delay analysis services during the modernization of the $517 million Pancevo refinery in Serbia.

“Our company was very satisfied by the quality of Hill’s services which contributed...to a successful outcome of our negotiations. Their team was very professional and qualified.”

Hassan Abdallah
General Manager
Samra Wastewater Treatment Plant Co.
January

1. Hill ties for 4th on Building Design magazine’s ranking of architects’ favorite project managers to work with, as determined by a survey of the world’s largest architecture practices.

February

4. Hill wins the Rosa Parks Diversity Leadership Award from the Metropolitan Phoenix Chapter of the Women’s Transportation Seminar (WTS).

March

19. The Philadelphia Inquirer ranks Hill as the 9th best place to work among mid-sized employers (between 150 and 500 employees in the region) on its “Top Workplaces 2012” list.

27. Hill wins a Project Achievement Award from the National Capital Chapter of the Construction Management Association of America (CMAA) for NASA’s Langley Research Center Headquarters Building in Hampton, VA.

April

11. Antonio Carlos Menendez of Hill’s São Paulo office is selected as 2011 Project Manager of the Year, and Benjamin Highfield of Hill’s Dubai office is selected as Hill’s 2011 Consultant of the Year.

June

11. Engineering News-Record magazine ranks Hill as the 8th largest construction management firm and the 10th largest program management firm in the U.S.

19. Hill wins a Project Achievement Award from CMAA’s Mid-Atlantic Chapter for the reconstruction of Pennsylvania’s I-476.

July

1. South Jersey Biz magazine ranks Hill as the 24th fastest-growing company headquartered in Southern New Jersey.

August

31. Hill wins a “Project of the Year” Award from the Sacramento Chapter of the American Public Works Association (APWA) for the Norwood Avenue Bridge replacement in Sacramento, CA.

September

10. Hill wins the “Qatar Tower Project of the Year” Award from Construction Week magazine for the Qatar Silhouette Tower in Doha. This is the second year in a row that Hill has won this award.

October

1. Hill wins a Platinum Award from Building Design + Construction magazine for the modernization of New York City Hall.

23. David L. Richter, Hill’s President and Chief Operating Officer, is named a CMAA Fellow.

23. Hill wins two Project Achievement Awards from CMAA for Etihad Towers in Abu Dhabi and the No. 7 Subway Line extension in New York City.

25. Hill is ranked by The Zweig Letter as the 28th fastest-growing company among architecture, engineering and environmental consulting firms in the U.S. and Canada, the tenth time in eleven years that Hill has been included on Zweig’s “Hot Firm” list.

November

24. Raouf S. Ghali, President of Hill’s Project Management Group (International), appears on the cover of Construction Week magazine.

December

4. Hill receives the “Iconic Structure of the Year” Award from Big Project magazine for Etihad Towers in Abu Dhabi.

12. Mohammed Al Rais, Senior Vice President and Managing Director (Middle East) for Hill’s Project Management Group, receives a Lifetime Achievement Award from Construction Week magazine.

12. The Shams Gateway Towers in Abu Dhabi, on which Hill acted as project manager, receives the “Tower Project of the Year” Award from Construction Week magazine.
Corporate Summary

For nearly four decades, public- and private-sector clients worldwide have selected Hill International (NYSE:HIL) as construction consultants on their most complex projects. Each of our clients has unique needs and goals, yet they choose Hill because they need experts who can prevent problems, minimize risks and eliminate surprises — they need a firm they can trust who will deliver results. Meeting our clients’ diverse needs in managing construction risk and exceeding their highest expectations is our goal at Hill. We accomplish this objective by providing a broad range of project management, construction claims and consulting services that support our clients during every phase of a project, from concept through completion.

With 3,800 professionals in 100 offices worldwide, Hill has the experience and the expertise to help our clients deliver their projects on time, within budget and with the highest quality possible.

Worldwide Offices

U.S. and Canada
Atlanta, GA
Austin, TX
Bensalem, PA
Bethel Park, PA
Boston, MA
Broadview Heights, OH
Columbus, OH
Dallas, TX
Danbury, CT
Fresno, CA
Granite Bay, CA
Houston, TX
Irwin, CA
Jacksonville, FL
Las Vegas, NV
Lemont Furnace, PA
Los Angeles, CA
Marion, OH
Miami, FL
Montgomeryville, PA
New Orleans, LA
New York, NY
Ontario, CA
Orlando, FL
Palm Beach Gardens, FL
Perryburg, OH
Philadelphia, PA
Phoenix, AZ
Pittsburgh, PA
Portland, OR
San Diego, CA
San Francisco, CA
Seattle, WA
Sparta, WA
Tampa, FL
Toronto, Canada
Vancouver, Canada
Washington, DC

Latin America and the Caribbean
Mexico City, Mexico
Rio de Janeiro, Brazil
Santiago, Chile
São Paulo, Brazil
Trinidad & Tobago

Europe
Ankara, Turkey
Athens, Greece
Baku, Azerbaijan
Barcelona, Spain
Belgrade, Serbia
Birmingham, UK
Bristol, UK
Bucharest, Romania
Daresbury, UK
Dusseldorf, Germany
Edinburgh, Scotland
Glasgow, Scotland

Istanbul, Turkey
Leeds, UK
London, UK
Madrid, Spain
Manchester, UK
Minsk, Belarus
Moscow, Russia
Riga, Latvia
Tessaloniki, UK
Warsaw, Poland
Winchester, UK

North Africa
Casablanca, Morocco
Tripoli, Libya

Middle East
Abu Dhabi, UAE
Aqaba, Jordan
Baghdad, Iraq
Doha, Qatar
Dubai, UAE
Jeddah, Saudi Arabia
Kabul, Afghanistan
Ma' alkhan, Saudi Arabia
Manama, Bahrain
Muscat, Oman
Riyadh, Saudi Arabia
Shanghai, China
Singapore

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Perth, Australia
Sydney, Australia

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Edison, NJ 08818
732-287-1000

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The Equity Group Inc.
800 Third Avenue
New York, NY 10022
212-371-3600

Annual Meeting
Hill's Annual Meeting of Stockholders will be held on Wednesday, June 5, 2013 at 1:00 PM ET at Hill’s Corporate Headquarters, 303 Lippincott Centre, Marrilton, NJ.

Certain statements contained herein may be considered “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, and it is our intent that any such statements be protected by the safe harbor created thereby. Except for historical information, the matters set forth herein, including forward-looking statements, and any projections of revenue, earnings or other financial items; any statements concerning our plans, strategies and objectives for future operations; and any statements regarding future economic conditions or performance, are forward-looking statements. These forward-looking statements are based on our current expectations, estimates and assumptions and are subject to certain risks and uncertainties. Although we believe that the expectations, estimates and assumptions reflected in our forward-looking statements are reasonable, actual results could differ materially from those projected or assumed in any of our forward-looking statements. Important factors that could cause our actual results, performance and achievements, or industry results, to differ materially from estimates or projections contained in our forward-looking statements are set forth in the Risk Factors section and elsewhere in the reports we have filed with the Securities and Exchange Commission. We do not intend, and undertake no obligation, to update any forward-looking statement.